

The New Art Of Managing People

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How to Manage People
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Eric Swenson
Harvard Business Review
John Wallace Hunt
Jochen Wirtz
Vivien Whitaker
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a fully revised and updated edition of the art of managing people offering the latest wisdom on crucial guidelines and techniques for creating a positive work environment and increasing productivity and profitability from the award winning authors of the bestselling management classic comes the revised and updated edition of the new art of managing people featuring eight new chapters on important contemporary business issues such as ethics diversity managing conflict and creating high performing teams when a manager establishes a friendly yet productive working atmosphere the benefits to the entire organization are substantial here dr phillip l hunsaker and tony alessandra clearly provide practical and accessible strategies guidelines and techniques for managing the best team you could possible have

managing people addresses the perspective of the individual manager whose role includes the management of people as well as issues concerning the organization as a whole the theme of the book is about responding to organizational and environmental change and the people skills that will be required for this in the twenty first century a system model of how the different parts of hr fit together is included with the acknowledgement that different

contexts require different approaches and the role of the individual manager is considered within them the stakeholder perspective is examined as it affects the management of people and links human resource management policy and practice to financial results this new edition also reflects the modern move towards performance management as an organizational business strategy the role of leadership at all levels of the organization is also emphasized there is a new chapter on managing challenging situations such as the management of diversity power stress and conflict as well as the handling of grievances and discipline another new chapter pulls together the increasingly important aspects of the legal regulation of behaviour at work and stresses the move from collective relationships to individual rights in the workplace this text is suitable for use on the chartered management institute diploma level modules on recruitment and selection managing performance and developing teams and individuals it is also to be used for nvq courses in hrm at levels 4 and 5 and is valuable for hr professionals and line managers

when a manager establishes a friendly yet productive working atmosphere the benefits to the whole organization are substantial the art of managing people provides practical strategies guidelines and techniques for developing the interpersonal skills necessary to improve relations with employees understanding the differences between people and behaving accordingly assessing and then improving current working situations creating trust between managers and employees person to person skills are the key to developing an effective team of satisfied energetic workers letting your workers express their own personalities and maximize their potentials will reduce stress within the work force create a positive spirit throughout the company and increase the organization's productivity and profitability

armstrong looks at the role and responsibility of the line manager as a personnel manager covering topics such as employee development performance management health and safety issues and the legal framework

this core textbook co authored by two experienced academics who have also worked in industry and consultancy is a concise introductory text focusing on the core skills of managing people in organisations with a strong emphasis on people management it addresses the needs of those in managerial and leadership roles and identifies the skills needed to handle the growing range of managerial responsibilities such as prioritization delegation disciplinary and performance handling and negotiation packed with real life examples of management in practice this text explores the key original concepts of the managerial escalator the hybrid manager and the managerial gap the book's extensive range of pedagogical features found throughout each chapter alongside the text's clear and accessible style provides students with a step by step guide through such essential themes as motivation communication recruitment and selection development negotiating skills and workplace counselling this is the ideal introductory text for undergraduate and postgraduate management students as well as for those in the workplace who are likely to acquire managerial responsibility

in this updated version of the worldwide bestseller freemantle shows that every manager can take action today to become a superboss and describes more than 130 effective ways of managing people

in 2003 eric swenson quit his job and wrote a book about management and leadership based

on his seventeen years of experience working for two large corporations now seventeen years later he has updated the book with stories and anecdotes from his experience running his own business and working with hundreds of business owners and c suite executives despite the many changes in technology and business over the past generation the hall marks of great leaders have remained the same eric's core principles of leadership are relevant for managers of people in any generation business industry or role managing people is a book written by a manager for managers and packed with practical everyday advice that anyone can learn and adapt to their own teams this is not high level theory but rather in the trenches knowledge from someone who has been there and done that as a manager as a strategic advisor and as a business owner

managing people is fraught with challenges even if you're a seasoned manager here's how to handle them if you read nothing else on managing people read these 10 articles featuring leadership that gets results by daniel goleman we've combed through hundreds of harvard business review articles and selected the most important ones to help you maximize your employees performance hbr's 10 must reads on managing people will inspire you to tailor your management styles to fit your people motivate with more responsibility not more money support first time managers build trust by soliciting input teach smart people how to learn from failure build high performing teams manage your boss this collection of best selling articles includes featured article leadership that gets results by daniel goleman one more time how do you motivate employees the set up to fail syndrome saving your rookie managers from themselves what great managers do fair process managing in the knowledge economy teaching smart people how to learn how unethical are you the discipline of teams and managing your boss

preface introduction service employees are extremely important frontline work is difficult and stressful cycles of failure mediocrity and success human resource management how to get it right service culture climate and leadership conclusion summary endnotes

cats of course won't be herded and the most successful organizations in the 21st century won't be managed they'll be led the answer to america's current leadership crisis is leaders not managers who recognize that the only capital that really counts is human capital and whether readers are looking for a leader or looking to be a better one warren knows what it takes in answer to the leadership crisis bennis offers insight into developing leaders and their competencies by explaining ten traits of dynamic leaders and how these leaders constantly reinvent themselves the 21st century will require leaders who can inspire and orchestrate change rather than impose it or simply react to it the section on leading change will in itself make this a must have book

will help those committed to learning how to embed knowledge through hr systems and it will help those committed to hr to recognize and deliver knowledge as the outcome of their work cover

how to manage people is a practical new book from bestselling author michael armstrong a distillation of all his knowledge and experience it provides advice to managers and team leaders on how to manage people in their teams getting the best results from them and dealing with any people problems that may arise many managers have to do their job without hr advice and this book is particularly designed to meet their needs it covers every

aspect that involves getting things done through people including leadership motivating people team building delegating interviewing managing performance developing and rewarding people managing change and handling people problems concise yet comprehensive how to manage people provides vital support for every front line manager and should be essential reading for anyone who wants to get the best results from their staff

managing people just got easier the book gives you a sound understanding of the concept of people management the role of people managers people motivational theories the various people management styles and their appropriateness the tools available to people managers to help them do their jobs effectively techniques for managing performance and an insight into how people managers can develop their teams management along with leadership is one of the most studied topics in organizations there is a wealth of literature covering the subject and there are many views on what makes a good manager and what their role is together with how effective teams are managed and developed many hold the view that management is best learned through doing nevertheless this book provides practising junior and aspiring managers with a fundamental understanding of the principles and challenges of managing people together with guidance on how to be an effective people manager it should help you underpin your practice with sound simply presented summaries of various theories and techniques whether you choose to read it in a week or in a single sitting this is your fastest route to success

sunday understand how people management relates to leadership and the features and tools of a people management role
monday explore the various managerial levels and roles and the responsibilities and qualities of people managers
tuesday gain an overview of people management styles and their advantages and disadvantages in different situations
wednesday examine the external and internal organisational contexts of people managerial jobs
thursday use your power and influence effectively to motivate teams tackle poor performance and provide positive feedback and encouragement
friday develop your coaching and mentoring ability and learn to identify and utilise your team's specific skills
saturday maintain successful performance through effective delegation planning and strategy and good communication

this updated and exciting fourth edition of managing people a practical guide for front line managers addresses the growing needs of front line managers who are not themselves specialists in personnel management but whose roles require them to have these skills a growing trend over the last two decades has given these managers an increasing amount of responsibility of direct line management which can be extremely challenging especially if the correct training is not given this book examines how the different parts of managing people fit together whilst acknowledging that different contexts require different approaches and recognizing ongoing organizational environmental and legal changes that affect the employment framework it recognizes the rapidly changing context in which modern front line managers have to operate and acknowledges the increasing expectations of good leadership as a necessity however the book also emphasizes the need for front line managers to understand themselves their own management styles and attitudes together with the importance of empathy in appreciating the perspectives of the staff that work under them

managing people a practical guide for front line managers is designed for both new managers and for nvq svq level 4 students it is also appropriate for the first stages of foundation degrees and for hnd courses combining academic study with workplace learning

managing people and organizations in changing contexts addresses the contemporary problems faced by managers in dealing with people organizations and managing change in a theoretically informed and practical way this textbook is a contemporary and relevant alternative to the standard works that cover material on organization behaviour and human resource management because it approaches people management from the perspective of managers and aspiring managers the book has an international orientation and many of the cases and examples in the book reflect this it addresses the problems that managers face in managing people in old and new economy organisations and is interdisciplinary in its approach including contributions from management organisational behaviour hrm strategy marketing and reputation management and technology this text meets the requirements of managers leaders and students in managing people in contemporary and changing contexts managing people and organizations in changing contexts offers a contemporary and relevant edge with an original structure awareness of international and current trends and up to the minute detail cases based on original research and consulting experience new material on the role of management and leadership technology and reputation management and covers much of the material for cipd s core management standards material that has been tested with managers and students in europe the usa and asia a website on

the art of managing people is no secret the most important part of any business is its people what does it mean to work through people in any business without the support of your staff and associates you ll have a difficult time in accomplishing any goal the art of managing people is no secret you must demonstrate good communication skills in creating a team environment in this book you ll find some helpful hints to improve your managerial skills this book covers 26 topics to help you improve your communications productivity teamwork training street smarts motivation confidence working through stress and much more the biggest challenge for any manager or supervisor is being able to apply these basic skills and deal with constant change the managers in today s world must be able to plan organize and execute in surviving in this competitive world

this book is intended for those in or aspiring to a position of responsibility this book provides practical techniques for dealing with people the charts and flow diagrams explore different options for action and provide useful examples within each volume there are exercises and questionnaires which encourage self assessment and analysis to improve management skills checklists and points to remember offer practical guidelines for achieving the best results

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